



ANNUAL REPORT - 2025

\$113M LIFE-SAVING AID MOBILIZED	22.9M FOOD, HYGIENE, & CLOTHING ITEMS DELIVERED IN GAZA	~564K PEOPLE TREATED AT HOSPITALS & CLINICS MFA SUPPLIED
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01 WHO WE ARE

Multifaith Alliance (MFA) is a US-based 501(c)(3) nonprofit that brings together faith communities and secular organizations to deliver humanitarian aid to people caught in conflict and displacement. **MFA is now registered to formally operate in Syria, Gaza and Israel.**

In 2025, MFA operated in three active conflict zones: Syria, Gaza, and Ukraine. We shipped containers of donated medicines and supplies to hospitals and clinics, ran primary healthcare clinics for displaced families, and delivered food, hygiene kits, and clothing to communities without other support.

What makes this possible is our coalition of over 100 faith-based and secular partner organizations, whose collective networks, donations, and logistical reach extend our impact far beyond what any single organization could achieve on its own.

OUR MISSION

To restore dignity and resilience to displaced communities by mobilizing the collective power of faith-based and secular partners around a shared humanitarian purpose.

OPERATING IN 2025

- SYRIA**
Emergency relief & early recovery
- GAZA**
Mass aid delivery & malnutrition care
- UKRAINE**
Frontline hospital supply, year four

100+ Faith-based & secular partner organizations

02 A LETTER FROM OUR FOUNDER & BOARD CHAIR

Dear Friends and Partners,

2025 was a year of extraordinary need and extraordinary impact.

We operated in active conflict zones, through fractured access corridors, and amid profound political transition. By every measure that matters, this was one of the most consequential years in MFA's history.

In Gaza, our team deployed 2,862 trucks — at times up to 100 a day — delivering food, hygiene supplies, and clothing to families with nowhere else to turn. With rare authorization to operate across both northern and southern Gaza, we reached communities others could not. By year's end, our deliveries totaled roughly 10 rounds of emergency support per person across the entire Gaza strip. Behind every number is a family that ate, a child protected from illness, a mother who kept her children warm through another winter of war.

In Syria, 2025 marked a turning point. The fall of the Assad regime opened a new chapter, both hopeful and deeply complex. More than 62,000 patients were treated through MFA-supported clinics, while hundreds of thousands more received care at partner facilities we kept stocked with medicines throughout the year. As Syrians began returning home after years in exile, MFA established a new office in Aleppo, a signal that we intend to be present not only in emergency, but in recovery.

In Ukraine, now in its fourth year of full-scale war, our shipments reached 82 health facilities. What stays with me isn't just the scale — it's the coalition behind it: faith-based and secular partners, across borders, moving in coordination to keep frontline hospitals and clinics running. This is the "faith in action" network we have spent 12 years building.

This work is happening as the global humanitarian system faces a major shock. The dismantling of bilateral and multilateral donor programs in 2025 removed billions of dollars at precisely the moment needs were accelerating. MFA cannot fill every gap, but we will fill what we can. And we are asking our partners, donors, and supporters to help us do more.

We do this with an unusually lean operational model. In 2025, MFA operated on \$7.6 million in expenses, primarily spent on logistics, programming, and supplies, while mobilizing more than \$113 million in humanitarian aid. Approximately 91 percent of our expenditures supported direct humanitarian programming and aid delivery, while just 9 percent covered organizational overhead.

MFA's strength has always been our ability to reach those others cannot, build bridges across communities in conflict, and prove through action that humanitarian care and the pursuit of peace belong together. We call it humanitarian diplomacy.


As we look toward 2026, the need remains immense, but so does the possibility. MFA's coalition has never been stronger, and our capacity has never been clearer. We are ready to reach more people, more consistently, in more places than ever before.

None of this is possible without you. Thank you.

With deep gratitude,

Dr. Georgette Bennett

Founder & Board Chair, Multifaith Alliance



Dr. Georgette Bennett
Founder & Board Chair
MULTIFAITH ALLIANCE

2025 AT A GLANCE

- \$113M**
In humanitarian aid mobilized
- 91%**
Of expenditures to direct programming
- 12 yrs**
Building the faith-in-action network
- 3**
Active conflict zones operated in

03 FROM WHERE IT MATTERS MOST

"I suffered a heart attack and was brought to this clinic, where they treated me immediately. The care here is excellent, and we hope this clinic will remain open because our community truly needs it."

- Patient at MFA-supported modular clinic, Syria

"Under the harsh conditions we face in tents, adolescent girls and women struggle to maintain basic hygiene. We are truly grateful to the Multifaith Alliance for providing these essential kits."

- Women's Health Volunteer, Khan Yunis

"Multifaith Alliance is a symbol of humanity"

- Aleppo Resident



From Emergency Relief to Early Recovery

Laura is 57 and lives with several chronic conditions, including high blood pressure. When she came to the clinic for a routine visit, she received the examinations she needed, medications free of charge, and guidance to help manage her health. On another day, one-year-old Wadih Eidok was brought in struggling with acute bronchiolitis. The clinic treated him and scheduled a follow-up to ensure his recovery. Patients like Laura and Wadih are the people behind MFA's work in Syria.

In 2025, more than 62,000 patients received direct care through MFA-supported health facilities.

The year also marked a turning point for the country. The fall of Bashar al-Assad pushed Syria toward a fragile post-conflict reality. For MFA, that meant sustaining the clinical care that families still depend on while preparing for what comes next. CEO Shadi Martini traveled to Aleppo to witness the earliest stages of return firsthand, and MFA established a new office there to support Syrians beginning to rebuild their homes and communities.

More than six million Syrian refugees remain abroad, and seven million are displaced within Syria. Many are housed in deteriorating shelters or return to damaged homes. The return of Syrian refugees could become the largest repatriation operation in decades, and MFA intends to be part of it.

Keeping Hospitals and Clinics Running

MFA delivered eight rounds of medicines and supplies to 32 partner hospitals and clinics across Syria in 2025. MFA helped keep them consistently stocked, and the impact grew with each round. Early in the year, each delivery supported an estimated 22,000 patient visits. By the final rounds, that figure had grown to an estimated 140,000 — a reflection of what sustained support to a stable network of facilities can achieve.

Medicines delivered included refrigerated vaccines and temperature-sensitive drugs, as well as antibiotics, surgical supplies, and treatments for chronic respiratory conditions. An estimated 449,900 patients were seen at these facilities using medicines and equipment supplied by MFA.

- Refrigerated medicines, vaccines, and antibiotics delivered
- Surgical supplies and equipment restocked across partner facilities
- Treatments for chronic respiratory conditions distributed
- Clothing provided to 12,000 individuals

MFA's Mansoura Primary Healthcare Center

The Mansoura clinic has served as the only free primary healthcare option for a catchment area of more than 50,000 displaced people in Northeast Syria since 2021. In 2025, the clinic saw 52,479 patients. With multiple health facilities in the region shutting down following USAID funding cuts, MFA's continued presence there has become more critical than ever. The clinic now sees approximately 3,000 patients every month.



The Modular Clinic

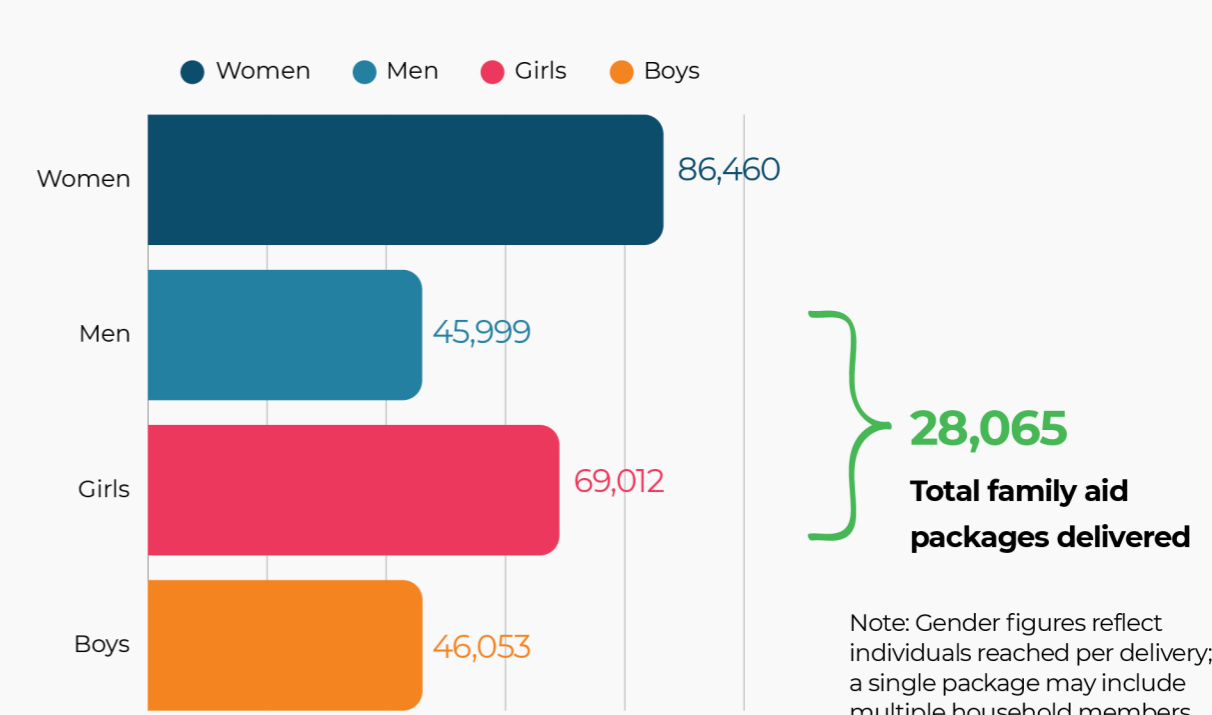
MFA's modular clinic — a portable healthcare facility that can be set up in areas of acute need — treated 10,476 patients in 2025. Following the fall of the Assad regime, one of MFA's modular clinics was relocated to an area of increased need. The other continues to serve Al-Quinyah, a Christian minority village in Northwest Syria, providing the only healthcare access for many of its residents.

"I am truly grateful for your care and kindness. It means so much to us that you have not forgotten our town and that you are here to support us."

— Arsho Panos, 85, Al-Quinyah
seen at the clinic for heart failure and fatigue, received a full check-up and medications free of charge

Family Aid Packages

MFA delivered family aid packages across three rounds of distributions in Syria during 2025. Because some families received aid in more than one round, the figures below count each delivery separately rather than as unique families:

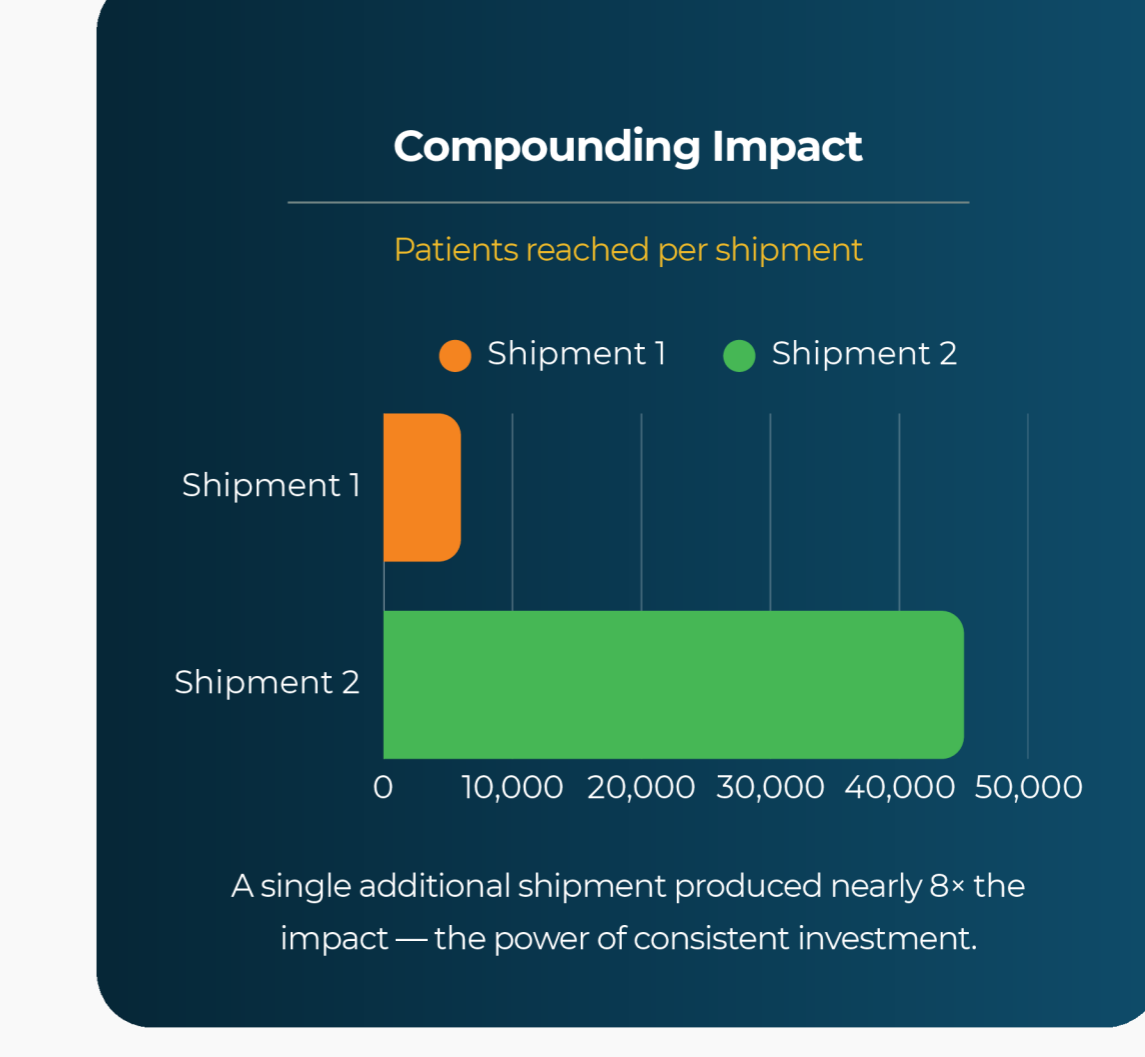


Keeping Frontline Hospitals Running, Year 4

The hospital in Zaporizhzhia is thirty kilometers from the front line. Its staff works through air raid sirens. Its supply rooms are rationed down to the bandage. When MFA's second shipment arrived in 2025, the hospital administrator later told MFA's partner: "These are necessary and useful materials that are immediately used in their work." That is what it means when an MFA delivery gets to its destination.

Now in its fourth year of full-scale war, Ukraine's humanitarian needs in 2025 remained immense and largely underfunded. MFA continued working with its local partner, Razom for Ukraine Foundation, to ship medicines, medical supplies, and equipment to healthcare facilities near active combat zones. Two shipments reached 82 health facilities nationwide. Supplies delivered included medicines, medical consumables, gynecological kits, and personal hygiene products.

What MFA's Ukraine program demonstrated most clearly in 2025 was the compounding power of consistent investment. The first shipment reached an estimated 6,000 patients. The second, larger and better targeted, reached an estimated 45,000. That is nearly eight times the impact from a single additional delivery. Every hospital that stays stocked saves lives that a depleted one cannot.



"The good news is that hospitals have started to receive aid, and we are seeing a real impact: according to feedback from the team, these are necessary and useful materials that are immediately used in their work. Lviv National Medical University named after Danylo Halyskyi, University Hospital — various consumables and medical supplies were delivered."

- Regina Maistrova, Christian Medical Association of Ukraine (MFA's local partner)



Hospital staff receiving medical supplies



Patient care at Glukhiv City Hospital



Aid At Scale

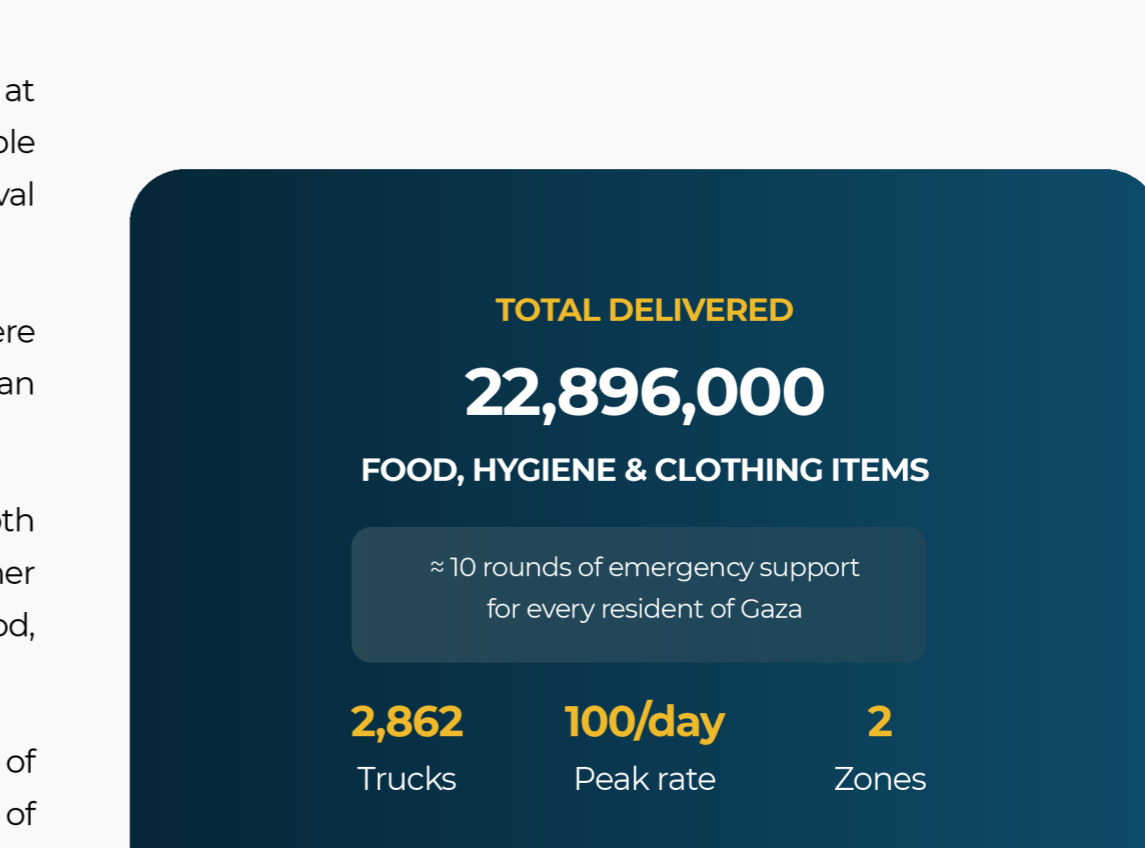
By the time MFA's hundredth truck of the day crossed into Gaza, the family waiting at the distribution point had been there since morning. For roughly 2.3 million living through one of the most intense humanitarian crises of this century, the arrival of basic supplies is the most critical moment.

Gaza was where the scale of human suffering in 2025 was most acute and where MFA's response was largest, representing one of our biggest areas of growth as an organization, in a geography new to us.

MFA now holds one of the few authorizations to operate simultaneously in both northern and southern Gaza, allowing our teams to reach communities that other organizations could not access. Over the course of the year, 2,862 trucks moved food, hygiene supplies, and clothing directly to families, at times up to 100 trucks a day.

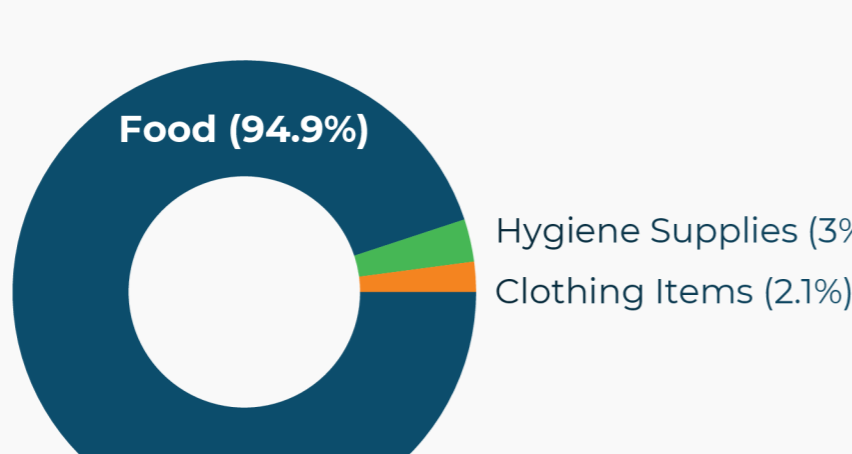
At an average of 8,000 items delivered per truck, and with Gaza's population of roughly 2.3 million, the total volume of MFA's deliveries amounted to the equivalent of approximately ten full rounds of emergency support for every man, woman, and child in the territory.

Roughly 95% of what was delivered was food. Hygiene supplies and clothing made up the remainder, not secondary concerns, but essentials for families with nothing.

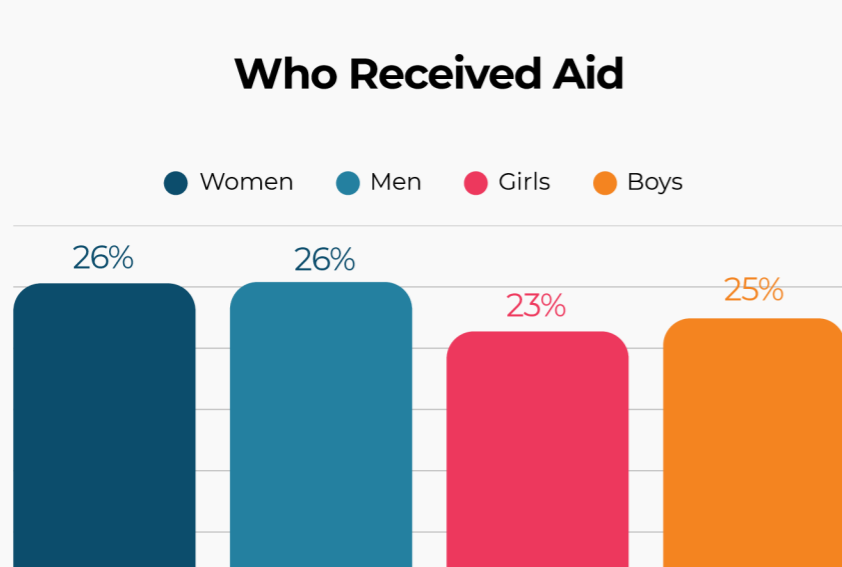


What Was Delivered

22.9M
Total items delivered in 2025



Who Received Aid



Malnutrition Treatment Program

In partnership with Edesia — 2025

7166
Total Treated

6,666 Preventive support

500 Full SAM treatment

"Truly lifesaving for children facing life-threatening undernourishment."

— Navyn Salem, Founder, Edesia

An Alliance Built for Access

The MENA Aid initiative — a coalition of local humanitarian organizations from across the region working together to safely deliver aid to Gaza was a large part of our success. Providing cross border communities work together to feed and care for families in Gaza is, in MFA's view, exactly what humanitarian diplomacy looks like in practice.

In August 2025, Fox News correspondent Sarah Awaidah was profiled for her work with MFA in Gaza. Awaidah had personally helped deliver food to more than 100,000 Gazan families through MFA's operations and continued doing so under direct personal threat. Her story brought MFA's Gaza mission to a national television audience for one of the first times.

In 2025, MFA stepped into an increasingly visible role as a voice for humanitarian access and diplomatic engagement.

Three Moments That Defined 2025

MARCH 2025

1 OLAM Together Conference

Dr. Georgette Bennett spoke at the OLAM Together Conference, the leading gathering of Jewish global humanitarian organizations, highlighting the role of independent NGOs and multifaith partnerships in delivering aid and responding to complex humanitarian crises.

MAY 2025

2 Capital Jewish Museum, Washington DC

MFA co-hosted a humanitarian diplomacy event with IsraAID, bringing together Congressional staff, diplomats, and humanitarian partners. The murder of Yaron Lischinsky and Sarah Lynn Milgram, motivated by antisemitism, gives us further resolve to invest in our multifaith identity. We honor them in life and in death.

JULY 2025

3 Israeli Knesset Address

Shadi Martini addressed Israeli lawmakers, carrying a direct message from Syria's new president. Coverage reached nine international outlets.



MFA's CEO, Shadi Martini addressing a Knesset committee in Jerusalem, Israel

The Knesset Address

In July 2025, Shadi Martini became one of only two Arab civil society representatives to address the inaugural session of the Knesset Caucus for the Advancement of a Regional Security Agreement. He had come directly from a meeting inside Syria's presidential palace with President Ahmed al-Sharaa.

The delegation that made that meeting happen was itself a statement: a rabbi, a Christian reverend, and Martini — a Syrian Muslim — sitting together in Damascus to explore what peace between Syria and Israel might require.

Standing before Israeli lawmakers, Martini carried that message across a border that has been closed for generations.

"We have an opportunity like this only once in a hundred years. Act now."
 — Shadi Martini, CEO, Multifaith Alliance

The address was covered by nine international outlets, from The Media Line to Fox News affiliates across the United States. It was not a diplomatic event, a government initiative, or a formal negotiation. It was a humanitarian organization, moving carefully into the space between enemies, trying to make room for something better. For MFA, that is the mission.

Coverage Highlights

International outlets · 2025

- The Media Line / SRN News
- Fox News (national & digital)
- Wall Street Journal
- Washington Post
- Times of Israel & more

Media Coverage in 2025

Publication / Platform	Coverage
The Media Line / SRN News	Shadi Martini's address to the Knesset was syndicated internationally.
Fox News Digital affiliates (WZDM, WWBL, WFIN)	Coverage of MFA's Gaza mission and Martini's message from Jerusalem on the potential for Israel-Syria peace.
Fox News (national)	Profile of Director of Gaza Operations Sarah Awaidah's work with MFA in Gaza, bringing the story to a national audience for the first time.
Times of Israel	Editorial contributions by Shadi Martini on Syria, humanitarian access, and regional policy.
GROW Annenberg	Featured grant profile recognizing MFA's mission and impact.
Wall Street Journal	Journalist Feliz Solomon interviewed Shadi Martini on breaking INGO developments in Gaza. The story was syndicated internationally.
Washington Post	Interview with journalist Miriam Berger for her forthcoming book. Berger relocated to Jerusalem after October 7 to cover the region as an international correspondent.
The National	Interview with Sunnavi Rose on aid organizations operating in Gaza and the implications for humanitarian access.
CGTN	Segment aired (April) featuring MFA-related coverage.
The New York Times	Interview with Natan Odenheimer.
BYU Podcast	Podcast feature discussing MFA's work and humanitarian context.

Digital Presence

In 2025, MFA expanded its digital presence across Facebook, Instagram, LinkedIn, and YouTube, sharing regular field updates and video reports from Gaza, Syria, and Ukraine. These platforms play an important role in connecting supporters directly to MFA's work and bringing frontline stories to a global audience. By the end of the year, MFA's social media community had grown to more than 55,000 followers across platforms.

To strengthen its digital storytelling and fundraising capacity, MFA also launched a redesigned website in 2025, featuring a dedicated campaigns section and improved tools for sharing field updates and impact stories.

The site attracted more than 14,000 users during the year, with social media serving as the primary driver of traffic. MFA's online audience spanned multiple regions, with the largest share of visitors coming from Saudi Arabia, the United States, and the United Arab Emirates.

Following the launch of the dedicated @MFA Gaza Instagram channel, early engagement was strong. In February 2026 alone, the account generated 2.7 million video views and reached 1.8 million people on Facebook, demonstrating significant interest in MFA's field reporting from Gaza.

DIGITAL MILESTONES

2025 growth across platforms

- 55,000+ Social Media Followers
- 14,000+ Website Users

In 2025, MFA's advocacy focused on three interlocking priorities: removing economic barriers blocking Syria's recovery, protecting Syrian nationals living legally in the United States, and pressing Congress to uphold religious freedom in U.S. foreign policy.

DECEMBER 2025

Lifting the Caesar Sanctions

Congress lifted the Caesar Syria Civilian Protection Act sanctions, a critical step toward economic recovery and renewed international engagement. The sanctions were enacted in 2019 to isolate the Assad regime, but after his fall in December 2024, those same restrictions were constraining Syria's path forward. MFA advocated independently and in coalition on Capitol Hill; the December 2025 vote was a direct outcome of that sustained engagement.

ONGOING

Temporary Protected Status for Syrians

Approximately 6,100 Syrians — scholars, medical professionals, and community leaders — have lived and worked legally in the United States under Temporary Protected Status since 2012. When Syria's TPS designation came up for renewal, MFA led Capitol Hill advocacy to urge its extension. After DHS announced termination, a federal judge issued a stay in *Dahlia Doe v. Noem*, allowing TPS holders to remain pending litigation. MFA remains actively engaged.

FEBRUARY 2025

S. Res. 52: Standing for Religious Freedom

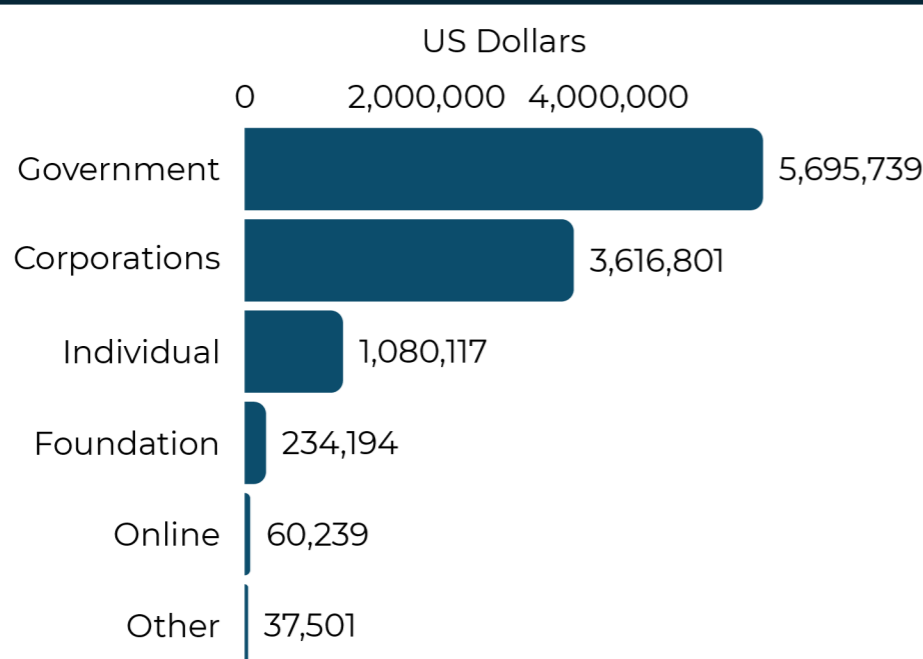
MFA advocated in support of S. Res. 52: a bipartisan Senate resolution reaffirming international religious freedom as a cornerstone of U.S. foreign policy, with particular focus on the vulnerability of Christians, Druze, Kurds, and other minorities during Syria's post-Assad transition.

2025

Responding to the USAID Dismantlement

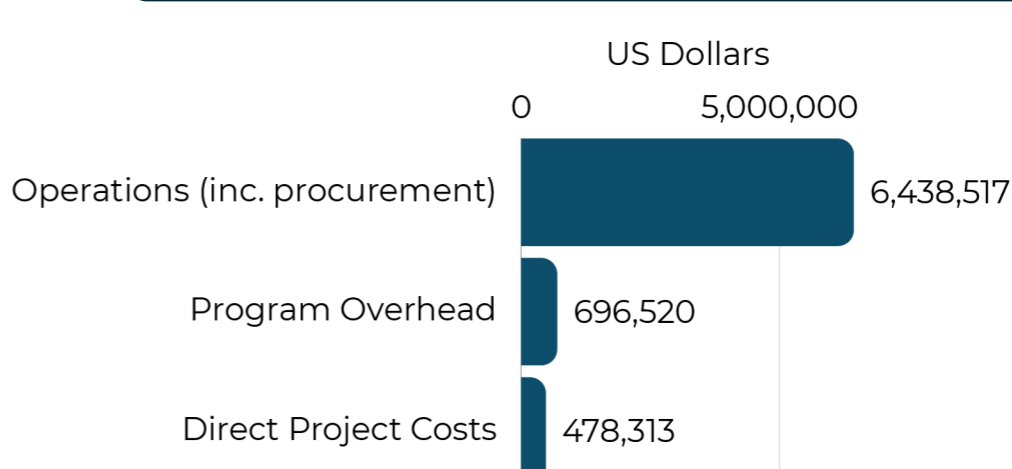
The dismantling of USAID programs removed billions of dollars from the global humanitarian system at precisely the moment needs were accelerating. In regions where MFA operates, the loss of federal funding forced facilities to close and left essential programs without support. MFA views this as a moment of grave responsibility for independent humanitarian organizations and is equipping civic, faith-based, and community partners with the tools and training they need to advocate effectively for refugees and displaced populations.

REVENUE BY SOURCE



TOTAL REVENUE: \$10,724,591

EXPENSES BY CATEGORY



(91% to direct programming)

TOTAL EXPENSES: \$7,613,350

2025 SURPLUS (REVENUE - EXPENSES) \$3,111,241

MFA's financial statements are available to donors and institutional partners upon request. Multifaith Alliance is a 501(c)(3) registered in the United States (EIN: 81-0799662). All charitable contributions are tax-deductible to the extent permitted by law.

10 OPERATIONAL EFFICIENCY & CUMULATIVE IMPACT

Operational Efficiency

91%

Of expenditures directly supported humanitarian programming & aid delivery

\$14.85

In life-saving aid delivered for every \$1 spent on operations

9%

Organizational overhead — one of the leanest models in humanitarian NGOs

Cumulative Impact Since 2016

\$663M+

In life-saving aid delivered since 2016 across Syria, Gaza, Ukraine, Lebanon, Northern Iraq & Türkiye

2.5M+

Households supported since MFA was founded in 2013

100+

Faith-based and secular partner organizations in MFA's coalition

11 BOARD OF DIRECTORS

Multifaith Alliance is guided by a dedicated Board of Directors committed to effective governance, strategic leadership, and accountability to the communities we serve.

Dr. Georgette Bennett
(Founder & Board Chair)

Rodney Archer

Dr. Yahya Basha

Martin Kalin
(Secretary)

Dr. Abdalmajid Katranji
(Treasurer)

Shadi Martini

Michael Swidler

David Weiss

Jonathan Wiesner

12 PARTNERS

MFA's 2025 operations were made possible through close coordination with donors and partner organizations who contributed resources, specialized expertise, supplies, and logistical capacity. We are grateful for their support.

FOUNDATIONS AND FAMILY FUNDS

Arnow Family Fund · Becker Charitable Trust · Leichtag Foundation · Mesnikoff Foundation · Russell Berrie Foundation · Virginia Wellington Cabot Foundation · Allan and Eleanor Crystal Charitable Fund

INDIVIDUAL DONORS

Riad Cachecho · Toby Crystal · Howard Crystal · Monika Machon · Joseph Redman · Gerald Schuetz · Jan Wengler · Ann Mesnikoff · Georgette Bennett · Rodney Archer · Dr. Yahya Basha · Martin Kalin · the Estate of Dr. Leonard Polonsky · Michael Swidler · David Weiss · Jonathan Wiesner

INSTITUTIONAL PARTNERS

CMMB (Catholic Medical Mission Board) · Christian Medical Association of Ukraine · GlobalMedic · Gift of the Givers · Ocean State Job Lot · IsraAID · Global Gateway Network · Razom for Ukraine Foundation · Edesia Nutrition

GOVERNMENTS

United Arab Emirates